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COSCO SHIPPING Ports Limited
中遠海運港口有限公司

(Incorporated in Bermuda with limited liability)
(Stock Code: 1199)

CONNECTED TRANSACTION
DEEMED DISPOSAL IN RELATION TO
CAPITAL INCREASE OF XIAMEN CSP SUPPLY CHAIN CO., LTD.

THE CAPITAL INCREASE AGREEMENT

The Board is pleased to announce that on 30 October 2026 (after trading hours), Golden Creation (a wholly-owned subsidiary of the Company), CSLX (a wholly-owned subsidiary of CSL Supply Chain) and the Target Company (a wholly-owned subsidiary of the Company) entered into the Capital Increase Agreement, pursuant to which CSLX has conditionally agreed to make the Capital Contribution in the amount of approximately RMB78.51 million to subscribe for approximately RMB65.33 million of the Target Company's newly increased registered capital, representing 49% of the Target Company's enlarged registered capital upon Completion. Approximately RMB65.33 million of the Capital Contribution shall be credited to the registered capital of the Target Company and the balance shall be credited to the capital reserve of the Target Company.

As at the date of this announcement, the Target Company is an indirect wholly-owned subsidiary of the Company. Upon Completion of the Capital Increase, the registered capital of the Target Company will increase from RMB68.00 million to approximately RMB133.33 million, and the Target Company will be owned as to 51% by Golden Creation and 49% by CSLX. Accordingly, the Target Company will remain a subsidiary of the Company.

Pursuant to the Capital Increase Agreement, the Parties have entered into the Shareholders' Agreement to govern their respective rights and obligations in respect of the ownership, governance and management of the Target Company following the Capital Increase.

IMPLICATIONS UNDER THE LISTING RULES

The dilution of the Group's interest in the Target Company from a holding of 100% to 51% upon Completion of the Capital Increase constitutes a deemed disposal of interest in a subsidiary of the Company pursuant to Rule 14.29 of the Listing Rules.

As at the date of this announcement, COSCO SHIPPING is the ultimate controlling Shareholder indirectly holding 2,918,226,352 Shares (representing approximately 72.65% of the total number of issued Shares as at the date of this announcement), and CSLX is a wholly-owned subsidiary of CSL Supply Chain, which is in turn controlled by COSCO SHIPPING. As such, CSLX is an associate of COSCO SHIPPING and a connected person of the Company. Accordingly, the transactions contemplated under the Capital Increase Agreement (including

the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) constitute a connected transaction of the Company under Chapter 14A of the Listing Rules.

As the highest applicable percentage ratio (as defined under Rule 14.07 of the Listing Rules) in respect of the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) exceeds 0.1% but is less than 5%, the Capital Increase Agreement and the transactions contemplated thereunder are subject to the reporting and announcement requirements, but are exempt from the circular, independent financial advice and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

Completion of the transactions contemplated under the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) are subject to the satisfaction and/or waiver of the Closing Conditions under the Capital Increase Agreement. Accordingly, such transactions may or may not proceed. Shareholders and potential investors of the Company should therefore exercise caution when dealing in the securities of the Company.

THE CAPITAL INCREASE AGREEMENT

On 30 October 2026 (after trading hours), Golden Creation (a wholly-owned subsidiary of the Company), CSLX (a wholly-owned subsidiary of CSL Supply Chain) and the Target Company (a wholly-owned subsidiary of the Company) entered into the Capital Increase Agreement.

The principal terms of the Capital Increase Agreement are set out below:

Date : 30 October 2026

Parties : (i) Golden Creation;
(ii) CSLX, as the subscriber to the Capital Increase; and
(iii) the Target Company

Subject matter : Pursuant to the Capital Increase Agreement, CSLX has conditionally agreed to make the Capital Contribution in the amount of approximately RMB78.51 million to subscribe for approximately RMB65.33 million of the Target Company's newly increased registered capital, representing 49% of the Target Company's enlarged registered capital upon Completion. Approximately RMB65.33 million of the Capital Contribution shall be credited to the registered capital of the Target Company and the balance shall be credited to the capital reserve of the Target Company.

The total consideration for the Capital Increase was determined after arm's length negotiations between the Parties with reference to the Valuation of the market value of the entire shareholders' equity of the Target Company of approximately RMB81.71 million as at the Valuation Reference Date.

Upon Completion, the registered capital of the Target Company will increase from RMB68.00 million to approximately RMB133.33 million, and the Target Company will be owned as to 51% by Golden Creation and 49% by CSLX.

Closing Conditions : Completion is conditional upon the satisfaction or waiver (where applicable) of the following Closing Conditions on or before the Long Stop Date:

(i) none of the Parties having breached any representation or warranty made by it under the Capital Increase Agreement as at the date of signing and as at the Completion Date (as if repeated on the Completion Date), and each such representation and warranty remaining true and accurate in all material respects;

(ii) all Transaction Documents having been duly approved and/or executed by the relevant Parties in the agreed form and content and having become fully effective on or before the Completion Date;

(iii) each Party having duly performed all obligations required to be performed by it under the Capital Increase Agreement on or before the Completion Date; and

(iv) each Party having obtained all internal approvals required and applicable to it under the laws and regulations of the PRC and Hong Kong (including the Listing Rules, where applicable) in respect of the execution, delivery and performance of the Transaction Documents and the transactions contemplated thereunder, including without limitation:

(a) approval to proceed with the Capital Increase and the related transaction arrangements contemplated under the Capital Increase Agreement, including CSLX's subscription for all of the newly increased registered capital of the Target Company and the completion of the relevant approval, filing and registration procedures in connection therewith;

(b) approval for the execution and performance of the Capital Increase Agreement and the other Transaction Documents;

(c) approval of the changes to the board composition, director appointment arrangements and management arrangements of the Target Company contemplated under the Transaction Documents; and

(d) authorisation of designated personnel to complete all necessary approvals, filings, registrations and other procedures required to implement and give effect to the transactions contemplated under the Capital Increase Agreement and the Shareholders' Agreement.

Payment of Capital Contribution and Completion	:	CSLX shall subscribe for the newly increased registered capital of the Target Company in cash. Completion shall take place within ten (10) Business Days after the satisfaction or waiver of the Conditions, upon which CSLX shall pay the Capital Contribution in a lump sum to the Target Company.
Representations and warranties	:	The Capital Increase Agreement contains representations and warranties given by each Party which are usual and customary for a transaction of this nature.
Termination	:	The Capital Increase Agreement may be terminated (i) by written agreement of the Parties; (ii) if the Closing Conditions are not satisfied or waived by the Long Stop Date; (iii) if a material breach remains unremedied for thirty (30) days after written notice; or (iv) if a force majeure event continues for more than three (3) months and has a material adverse effect on the Target Company or the transaction.
Governing law	:	The Capital Increase Agreement shall be governed by and construed in accordance with the laws of the PRC.

THE SHAREHOLDERS' AGREEMENT

Pursuant to the Capital Increase Agreement, the Parties have entered into the Shareholders' Agreement to govern their respective rights and obligations in respect of the ownership, governance and management of the Target Company following the Capital Increase.

The principal terms of the Shareholders' Agreement are set out below:

Parties	:	(i) Golden Creation; (ii) CSLX; and (iii) the Target Company
Principal business	:	The Target Company is principally engaged in the provision of supply chain management and port-related logistics services, including port cargo handling, warehousing, freight forwarding, customs declaration and inspection services, and equipment leasing services.
Funding	:	Following the Capital Increase, any further funding requirements of the Target Company will be supported by Golden Creation and CSLX in proportion to their respective shareholdings, whether by way of financing guarantees, shareholder loans or further capital contributions.
Governance	:	The board of the Target Company will comprise five directors, of whom Golden Creation and CSLX will be entitled to appoint three and two directors, respectively. The chairman will be nominated by Golden Creation and will also serve as the legal representative of the Target Company. Certain significant matters, including changes to registered capital, merger, division, dissolution, liquidation and amendments to the articles of association, require approval by shareholders holding at least two-thirds of the voting rights.

CSLX will be entitled to nominate the general manager, while Golden Creation will be entitled to nominate the deputy general manager and the finance manager, each subject to appointment by the board.

Business collaboration	:	The Parties have agreed that the Target Company will serve as the exclusive operating platform for the port-adjacent logistics hub supporting the Xiamen Yuanhai Terminal. Subject to applicable laws, regulations and internal approval requirements, the Target Company will be given priority access to certain terminal-related yard and logistics park resources on terms no less favourable than those available to independent third parties.
Profit distribution	:	Subject to applicable PRC laws and the Target Company's operational and funding requirements, distributable profits of the Target Company will be distributed to the shareholders on an annual basis in proportion to their respective paid-in capital contributions after making up losses and appropriating any required statutory and discretionary reserves.
Transfer of equity interests	:	A shareholder may freely transfer its equity interests to another existing shareholder. Any transfer of equity interests to a third party is subject to the other shareholder's right of first refusal to acquire such equity interests on the same terms.
Termination	:	The Shareholders' Agreement will terminate automatically upon termination of the Capital Increase Agreement and may otherwise be terminated in accordance with its terms.
Governing law	:	The Shareholders' Agreement shall be governed by and construed in accordance with the laws of the PRC.

INFORMATION ON THE TARGET COMPANY

The Target Company was established in the PRC in May 2020 and is principally engaged in the provision of supply chain management and port-related logistics services in the PRC, including port cargo handling, warehousing, freight forwarding, customs declaration and inspection services, and equipment leasing services.

Set out below is the audited financial information of the Target Company (prepared in accordance with China Accounting Standards for Business Enterprises) for the financial years ended 31 December 2024 and 31 December 2025:

	For the year ended 31 December 2024	**For the year ended 31 December 2025**
	(RMB'000)	*(RMB'000)*
Net loss before taxation	(879.32)	(3,849.21)
Net loss after taxation	(2,925.24)	(4,919.84)

The audited total net asset value of the Target Company as at 31 December 2025 (prepared in accordance with China Accounting Standards for Business Enterprises) was approximately RMB59.79 million.

VALUATION OF THE TARGET COMPANY

Valuation

The Valuation Report was prepared by the Independent Valuer, Shanghai Orient Appraisal Co., Ltd. (上海東洲資產評估有限公司), an independent professional asset valuation firm established in the PRC and engaged by the Company to assess the market value of the entire shareholders' equity in the Target Company as at the Valuation Reference Date.

The Valuation was conducted in accordance with the Basic Standards for Asset Appraisal issued by the Ministry of Finance of the PRC and the Code of Practice and Code of Ethics on Asset Appraisal issued by the China Appraisal Society.

The subject of the Valuation is the entire shareholders' equity of the Target Company. The scope of the Valuation covers all assets and liabilities of the Target Company as at the Valuation Reference Date. The value type is market value, being the estimated amount for which the subject would exchange on the Valuation Reference Date between a willing buyer and a willing seller in an arm's length transaction, with both parties acting knowledgeably, prudently and without compulsion.

The Independent Valuer considered the asset-based approach, the market approach and the income approach. It adopted the asset-based approach and the market approach, and adopted the result of the asset-based approach as the conclusion of the Valuation. The market approach was used as a reference and cross-check. The Valuation was prepared on the assumption that the Target Company will continue as a going concern.

The Independent Valuer concluded that the market value of the entire shareholders' equity of the Target Company as at 31 December 2025 (being the Valuation Reference Date) was approximately RMB81.71 million.

Valuation approaches adopted and reasons for selection

In conducting the Valuation, the Independent Valuer considered the asset-based approach, the income approach and the market approach, being the three principal valuation methodologies generally recognised under applicable PRC asset valuation standards. Having considered the characteristics of the Target Company and the purpose of the Valuation, the Independent Valuer adopted the asset-based approach as the primary valuation methodology in determining the appraised value of the Target Company. The market approach was performed for reference purposes only and was not adopted as the basis for the Valuation conclusion. The reasons for the above selection are as follows:

(i) The asset-based approach determines value by assessing the fair value of an entity's assets and liabilities as at the valuation date and deriving the value of the equity interests based on the adjusted net asset value. The Independent Valuer considered the asset-based approach appropriate as the Target Company possesses identifiable assets and liabilities, relevant historical operating information was available, and the approach is capable of reflecting the market value of the Target Company's underlying assets and liabilities.

(ii) The income approach determines value by reference to the present value of future economic benefits expected to be generated by the valuation subject. The Independent Valuer did not adopt the income approach because the principal business of the Target Company is the leasing of warehouse properties and, in the view of the Independent Valuer, the significant

divergence between prevailing rental yields and transaction prices of comparable properties in the relevant area could materially affect the reliability of a valuation derived under the income approach. Accordingly, the Independent Valuer considered that the income approach would not provide a sufficiently objective basis for determining the market value of the relevant properties.

(iii) The market approach determines value by comparing the valuation subject with comparable listed companies and/or comparable transactions. The Independent Valuer considered the market approach applicable as there are sufficient listed companies with business models and operational characteristics broadly comparable to those of the Target Company, and therefore performed a market approach analysis as a reference and cross-check to the Valuation results.

Scope of work performed and limitations

The Independent Valuer reviewed the Target Company's accounting and internal management systems, asset and liability declaration schedules, title documents and other relevant records, and performed verification procedures on the major assets and liabilities included in the valuation scope to confirm their existence, completeness and ownership. The Independent Valuer also conducted on-site inspections to obtain an understanding of the Target Company's business operations, asset conditions, market environment and industry circumstances, and analysed the information collected in forming its valuation opinion.

For the major assets, the Independent Valuer reviewed the relevant title documents, accounting records, contracts and other supporting documents, and conducted on-site inspections of the land use rights, buildings, structures, equipment and other major assets. In respect of receivables, liabilities and certain other items, the Independent Valuer performed procedures including reconciliation, analysis, sample testing, confirmations and alternative testing procedures.

The Independent Valuer's inspection of tangible assets was limited to their apparent condition and state of maintenance and did not extend to concealed or inaccessible parts. The Independent Valuer was not engaged to carry out technical testing of the internal condition of such assets and therefore relied on information provided by the Company and the Target Company.

The Independent Valuer expressed an opinion solely as to value and did not provide any assurance as to legal title. The Company and the Target Company were responsible for the truthfulness, completeness and legality of the information and supporting documents provided for the purposes of the Valuation. In addition, the Independent Valuer relied on the audited financial information of the Target Company and its responsibility was limited to ensuring that such information was not improperly cited in the Valuation.

Nature and source of information relied upon

In performing the Valuation, the Independent Valuer relied on, among other things: (i) the audited financial statements and audit report of the Target Company for the year ended 31 December 2025 issued by ShineWing Certified Public Accountants LLP; (ii) the enterprise property rights registration form, business licence, real estate ownership certificates and other title documents of the Target Company; (iii) the asset valuation declaration form and supporting accounting ledgers and vouchers provided by the Target Company's management; (iv) publicly available market information, including the loan prime rate published by the National Interbank Funding Center, construction cost budget quotas published by the Fujian provincial authorities, comparable land transaction data published on the China Land Market Network, and financial and capital markets

data sourced from the iFinD financial database in respect of the comparable listed companies; and (v) records of the Independent Valuer's own on-site inspections and enquiries.

Key inputs, assumptions and their determination

The key assumptions underlying the Valuation include: (i) all assets are assumed to be currently in the course of being traded and are valued by reference to a simulated market based on the transaction conditions applicable to the assets being appraised; (ii) the assets can be freely bought and sold in an open, well-developed and fully informed market; and (iii) the Target Company, under its existing asset and resource conditions, will continue as a going concern in its current state, operate lawfully throughout its foreseeable operating period and will not be subject to any material adverse change.

Other general assumptions include: (i) there will be no material unforeseen adverse changes in the relevant legal, macroeconomic, financial or industrial policy environment after the Valuation Reference Date, nor will there be any material impact arising from force majeure events or other unforeseeable factors; (ii) no consideration has been given to the impact on value of any mortgage, security interest, guarantee obligation or special transaction arrangements that may be assumed by the Target Company or its assets in the future; (iii) the socio-economic environment in which the Target Company operates, together with the applicable fiscal, taxation and financial policies, will remain substantially stable; and (iv) that the Target Company's existing and future business operations are and will remain lawful and consistent with its business licence and articles of association.

Under the market approach, the Independent Valuer additionally assumed that the financial data of the comparable companies is accurate and reliable, that all relevant transactions are fair, open and voluntary, and that the comparison was based solely on publicly available information, and that no consideration was given to the impact of any non-public information or special transaction arrangements on the valuation.

Under the asset-based approach, the key inputs and their determination for the principal categories of assets and liabilities of the Target Company are set out below:

(i) Cash and cash equivalents, prepayments, other current assets, and taxes payable, other payables, non-current liabilities due within one year and long-term borrowings were each verified against bank confirmations, underlying contracts, vouchers and other supporting documents and their verified book values were adopted as the key inputs and appraised values.

(ii) Deferred revenue of approximately RMB16.80 million, representing subsidies received under a national supply chain infrastructure incentive scheme, was appraised at nil, as the Independent Valuer determined, based on its enquiries, that the implementation period of the relevant subsidy programme had ended, the results of the related performance assessment had been finalised and the relevant settlement process had been substantially completed. Accordingly, such amount did not constitute a liability that the Target Company would actually be required to bear and was not expected to give rise to any further tax liability.

(iii) Buildings and structures were valued using the cost approach, calculated as replacement cost less physical, functional and economic depreciation (i.e. replacement cost multiplied by a comprehensive condition rate). Replacement cost was determined using the reconstructed budget method with reference to the Fujian Provincial Budget Quota Standards for Building Construction and Decoration Works (2017 edition), taking into account construction and installation costs, capitalised ancillary costs and cost of capital calculated with reference to

the loan prime rate as at the Valuation Reference Date, less deductible value-added tax. The comprehensive condition rate was determined as a weighted average of the condition rate under the age method and the condition rate under a technical scoring method.

(iv) The land use right relates to a parcel of land with a site area of 23,877.09 sq.m., located at No. 336 Gangnan Road, Haicang District, Xiamen, Fujian Province, the PRC. The land use right was acquired on 28 January 2021 and is designated for other commercial service use (port terminal hub supporting logistics use), with a term of 40 years. As at the Valuation Reference Date, the land was fully serviced. The book value of the land use right was approximately RMB19.83 million and had not been subject to any revaluation adjustment, primarily representing the amortised carrying value of land grant premiums, deed tax and other related costs incurred.

The land use right was valued using the market comparison method (cross-checked against the benchmark land price adjustment method), with reference to comparable land transactions in the same area, and adjusted for transaction date, regional and individual factors, the remaining term of the land use right, and applicable land capitalisation rate and deed tax. Under the market comparison method, the value of the land use right was calculated according to the following formula:

Appraised value of land = Comparable land price × transaction adjustment factor × transaction date adjustment factor × regional factor adjustment factor × individual factor adjustment factor

The Independent Valuer adopted key inputs including the site area of the parcel of land, a plot ratio of 2, a term adjustment factor of 0.9644 and a deed tax rate of 3%, which resulted in an appraised value of approximately RMB24.00 million under the market comparison method.

For cross-checking purposes, the Independent Valuer also applied the benchmark land price adjustment method, under which the appraised value was approximately RMB23.44 million. The value of the land use right under this method was calculated according to the following formula:

Appraised value of land = Appraised unit land price × site area + deed tax.

The Valuer adopted the result under the market comparison method as its valuation conclusion, as it considered this method to provide a more objective reflection of the market price of the subject land use right, given the availability of a sufficient number of comparable land transactions in recent years.

(v) Equipment and other intangible assets (comprising purchased software) were valued using the cost approach, being replacement cost (based on current market purchase price, net of deductible value-added tax, or purchase cost, as applicable) multiplied by a condition rate determined with reference to the remaining useful life of the asset, on the basis that no active secondary market or identifiable independent income stream existed for these assets to support the market or income approaches respectively.

Under the market approach, the key inputs comprised the price-to-book ratios of three comparable listed companies that had been listed for more than three years and were engaged in the same or similar industry and principal business activities as the Target Company, namely Zhangjiagang Free Trade Science & Technology (Group) Co., Ltd. (stock code: 600794.SH), Zhuhai Hengji Daxin International Chemical Storage Co., Ltd. (stock code: 002492.SZ) and Guangdong Hongchuan Smart Logistics Co., Ltd. (stock code: 002930.SZ), each adjusted for differences in development stage, operating scale, solvency, operating efficiency, profitability, business scope and geographic location as compared to the Target Company, before being weighted and further adjusted by a control premium of approximately 15% (to reflect that the subject of Valuation is a controlling interest, whereas listed share prices reflect minority trading prices) and a discount for lack of marketability of approximately 26% (determined by reference to the differential between average price-to-earnings multiples for unlisted merger and acquisition targets and listed companies in the sector, to reflect that the comparable companies are listed whereas the Target Company is not) to derive the target price-to-book ratio applied to the Target Company's net assets attributable to its shareholders.

Valuation conclusions using the asset-based approach

Value of the assets and liabilities which are the subject of the Valuation

Set out below is a summary of the book values and appraised values of the principal categories of assets and liabilities of the Target Company as at the Valuation Reference Date under the asset-based approach, together with the resulting increase or decrease and the percentage change:

Item	**Book value** *(RMB'000)*	**Appraised value** *(RMB'000)*	**Increase/(decrease)** *(RMB'000)*	**Percentage increase/(decrease)** *(%)*
	A	*B*	*C=B-A*	*D=C/A*100%*
Current assets	25,123.0	25,123.0	0.0	0.00
Cash and cash equivalents	16,471.0	16,471.0	0.0	0.00
Prepayments	21.8	21.8	0.0	0.00
Other current assets	8,630.2	8,630.2	0.0	0.00
Non-current assets	123,769.1	128,885.5	5,116.4	4.13
Investment property	30,602.3	0.0	(30,602.3)	(100.00)
Fixed assets	73,289.3	104,832.5	31,543.2	43.04
Intangible assets	19,877.5	24,053.0	4,175.5	21.01
Total assets	**148,892.1**	**154,008.5**	**5,116.4**	**3.44**
Current liabilities	5,876.1	5,876.1	0.0	0.00
Taxes payable	1,452.5	1,452.5	0.0	0.00
Other payables	3,756.0	3,756.0	0.0	0.00
Non-current liabilities due within one year	667.6	667.6	0.0	0.00
Non-current liabilities	83,224.9	66,423.0	(16,801.9)	(20.19)
Long-term borrowings	66,423.0	66,423.0	0.0	0.00
Deferred revenue	16,801.9	0.0	(16,801.9)	(100.00)
Total liabilities	**89,101.0**	**72,299.1**	**(16,801.9)**	**(18.86)**
Shareholders' equity (net assets)	**59,791.1**	**81,709.4**	**21,918.3**	**36.66**

On this basis, the total shareholders' equity of the Target Company had a book value of approximately RMB59.79 million and an appraised value of approximately RMB81.71 million under the asset-based approach, representing an appreciation of approximately RMB21.92 million, or 36.66%.

The appreciation in value under the asset-based approach was primarily attributable to (i) the appreciation in the value of the Target Company's buildings and structures, (ii) the appreciation in the value of the land use right, and (iii) the reduction in liabilities resulting from the Independent Valuer's appraisal of deferred revenue at nil.

Explanation of key differences between book values and appraised values

The principal reasons for the differences between book values and appraised values are as follows: (i) investment property, with a book value of approximately RMB30.60 million, was appraised at nil, as it was reclassified and valued together with the Target Company's buildings and structures under fixed assets, rather than representing an actual diminution in value; (ii) fixed assets increased in value by approximately RMB31.54 million, corresponding to the reclassification of investment property described above, together with the appreciation in the value of buildings determined under the cost approach; (iii) intangible assets, comprising the land use right, increased in value by approximately RMB4.18 million, or 21.01%, reflecting the appreciation in land prices in the relevant area since the land use right was acquired in January 2021; and (iv) total liabilities decreased in value by approximately RMB16.80 million, or 18.86%, primarily as a result of deferred revenue of approximately RMB16.80 million being appraised at nil for the reasons described above.

Valuation under the market approach and reconciliation with the asset-based approach

Under the market approach, the total shareholders' equity of the Target Company was appraised at approximately RMB78.33 million, representing an appreciation of approximately RMB18.54 million, or 31.0%, over its book value of approximately RMB59.79 million. This appraised value was approximately RMB3.38 million lower than the appraised value of approximately RMB81.71 million derived under the asset-based approach. The Independent Valuer considered that the difference arose principally because the asset-based approach reflects the current market value of the Target Company's underlying assets and liabilities, whereas the market approach derives value by reference to the valuation multiples of comparable listed companies. Having considered the quality and quantity of the data available for the asset-based approach and the market approach, the Independent Valuer considered that the asset-based approach provided a more reliable indication of value and accordingly adopted the asset-based approach as the basis of the Valuation conclusion.

Appraised value ascribed to the Target Company

Based on the asset-based approach, the Independent Valuer concluded that the market value of the entire shareholders' equity of the Target Company as at the Valuation Reference Date of 31 December 2025 was approximately RMB81.71 million. Given that the appraised entity is not a listed company and the subject of the Valuation is the entire shareholders' equity of the Target Company, no separate adjustment for control premium or discount for lack of marketability was applied in arriving at the Valuation conclusion under the asset-based approach.

Validity period and effective date

The effective date of the Valuation is 31 December 2025. The Valuation conclusion is stated in the Valuation Report to be valid for a period of one year from the Valuation Reference Date, being from 31 December 2025 to 30 December 2026, provided that there is no material change in the assumptions on which the Valuation conclusion is based.

REASONS FOR AND BENEFITS OF THE CAPITAL INCREASE AND INTENDED USE OF PROCEEDS

The Target Company is principally engaged in the provision of supply chain management and port-related logistics services in the PRC, including port cargo handling, warehousing, freight forwarding, customs declaration and inspection services, and equipment leasing services. Upon Completion of the Capital Increase, the registered capital of the Target Company will increase from RMB68.00 million to approximately RMB133.33 million, and the Target Company will be owned as to 51% by Golden Creation and 49% by CSLX.

The Capital Increase represents an opportunity for the Group to further optimise the Target Company's capital structure, strengthen its financial position and support its future business development. The introduction of CSLX as a strategic shareholder is expected to facilitate closer collaboration and resource sharing among members of the COSCO SHIPPING group, enabling the Target Company to leverage intra-group synergies, enhance its operational efficiency and profitability, and further strengthen its market position. Given the complementary business focus of the Target Company and CSLX in the Xiamen logistics and port services market, the Directors believe that the strategic cooperation between the shareholders will enhance the Target Company's ability to capture future business opportunities, improve its operational efficiency and competitiveness, and support its long-term growth.

The Capital Increase is expected to generate cash proceeds of approximately RMB78.51 million for the Target Company. It is intended that approximately RMB66.78 million of such proceeds will be utilised to repay existing borrowings of the Target Company, with the remaining approximately RMB11.73 million to be applied towards its general working capital and future business development needs, which may include potential capital expenditures. The Directors believe that the repayment of borrowings will improve the Target Company's capital structure, reduce its financing burden, enhance its financial flexibility and provide a stronger foundation for its future business development and long-term sustainable growth.

Taking into account the foregoing, the Directors (including the independent non-executive Directors) are of the view that the terms of the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) are on normal commercial terms, fair and reasonable and in the interests of the Company and the Shareholders as a whole.

None of the Directors has a material interest in the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) and none of them was required to abstain from voting on the relevant Board resolutions approving the same.

FINANCIAL EFFECTS OF THE CAPITAL INCREASE

Immediately upon Completion of the Capital Increase, Golden Creation's equity interest in the Target Company will be reduced from 100% to 51%. As the Target Company will continue to be indirectly controlled by the Company through Golden Creation, the Target Company will remain a subsidiary of the Company and its financial results will continue to be consolidated into the Group's consolidated financial statements.

As the Group will continue to retain control of the Target Company following Completion, the Capital Increase will be accounted for as an equity transaction in accordance with the HKFRS Accounting Standards. Accordingly, no gain or loss is expected to be recognised in the consolidated statement of profit or loss of the Group as a result of the Capital Increase.

Pursuant to the Capital Increase Agreement, CSLX has conditionally agreed to contribute approximately RMB78.51 million to subscribe for approximately RMB65.33 million of the Target Company's newly increased registered capital, representing 49% of the enlarged registered capital of the Target Company upon Completion. Approximately RMB65.33 million of the Capital Contribution will be credited to the registered capital of the Target Company, with the balance being credited to the capital reserve of the Target Company.

INFORMATION ON THE PARTIES

The Company and the Group

The Company is an investment holding company. The Group is principally engaged in the businesses of managing and operating terminals, and related businesses.

Golden Creation

Golden Creation is a company incorporated in Hong Kong with limited liability and is principally engaged in investment holding. It is a wholly-owned subsidiary of the Company.

CSLX

CSLX is a company established under the laws of the PRC and is principally engaged in the provision of integrated logistics and supply chain management services. It is a wholly-owned subsidiary of CSL Supply Chain, which is in turn controlled by COSCO SHIPPING. COSCO SHIPPING is a state-owned enterprise established under the laws of the PRC and wholly-owned and controlled by the State-owned Assets Supervision and Administration Commission of the State Council of the PRC. The scope of business of COSCO SHIPPING and its subsidiaries includes international shipping, ancillary business in international maritime transportation, import and export of goods and technologies, international freight agency business, leasing of self-owned vessels, sales of vessels, containers and steel and maritime engineering.

IMPLICATIONS UNDER THE LISTING RULES

The dilution of the Group's interest in the Target Company from 100% to 51% upon Completion of the Capital Increase constitutes a deemed disposal of interest in a subsidiary of the Company pursuant to Rule 14.29 of the Listing Rules.

As at the date of this announcement, COSCO SHIPPING is the ultimate controlling Shareholder indirectly holding 2,918,226,352 Shares (representing approximately 72.65% of the total number of issued Shares as at the date of this announcement), and CSLX is a wholly-owned subsidiary of CSL Supply Chain, which is in turn controlled by COSCO SHIPPING. As such, CSLX is an associate of COSCO SHIPPING and a connected person of the Company. Accordingly, the transactions contemplated under the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) constitute a connected transaction of the Company under Chapter 14A of the Listing Rules.

As the highest applicable percentage ratio (as defined under Rule 14.07 of the Listing Rules) in respect of the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) exceeds 0.1% but is less than 5%, the Capital Increase Agreement and the transactions contemplated thereunder are subject to the reporting and announcement requirements, but are exempt from the circular, independent financial advice and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

Completion of the transactions contemplated under the Capital Increase Agreement (including the Capital Increase, the entering into of the Shareholders' Agreement and the transactions contemplated thereunder) are subject to the satisfaction and/or waiver of the Closing Conditions under the Capital Increase Agreement. Accordingly, such transactions may or may not proceed. Shareholders and potential investors of the Company should therefore exercise caution when dealing in the securities of the Company.

DEFINITIONS

In this announcement, unless the context requires otherwise, the following terms have the meanings set out below:

"**Board**"	the board of Directors
"**Business Day**"	any day (other than a Saturday, Sunday or statutory holiday) on which banks in the PRC and Hong Kong are generally open for business
"**Capital Contribution**"	the cash contribution in the amount of approximately RMB78.51 million to be made by CSLX pursuant to the Capital Increase Agreement, of which approximately RMB65.33 million shall be credited to the registered capital of the Target Company and the balance shall be credited to the capital reserve of the Target Company.
"**Capital Increase**"	the proposed capital increase of the Target Company pursuant to the Capital Increase Agreement
"**Capital Increase Agreement**"	the capital increase agreement dated 30 October 2026 entered into amongst Golden Creation, CSLX and the Target Company in respect of the Capital Increase
"**Closing Conditions**"	the conditions precedent to Completion under the Capital Increase Agreement, as set out in the section headed "The Capital Increase Agreement" in this announcement

"**Company**"	COSCO SHIPPING Ports Limited, a company incorporated in Bermuda with limited liability, the Shares of which are listed on the Main Board of the Stock Exchange (Stock Code: 1199)
"**Completion**"	completion of the Capital Increase in accordance with the Capital Increase Agreement
"**Completion Date**"	the date on which the Capital Contribution is received in full by the Target Company
"**connected person**"	has the meaning ascribed to it under the Listing Rules
"**COSCO SHIPPING**"	China COSCO SHIPPING Corporation Limited* (中國遠洋海運集團有限公司), the ultimate controlling Shareholder and a state-owned enterprise in the PRC
"**CSL Supply Chain**"	COSCO SHIPPING Logistics Supply Chain Co., Ltd.* (中遠海運物流供應鏈有限公司), a company established under the laws of the PRC and controlled by COSCO SHIPPING
"**CSLX**"	Xiamen COSCO SHIPPING Logistics Supply Chain Co., Ltd.* (廈門中遠海運物流供應鏈有限公司), a company established under the laws of the PRC and a wholly-owned subsidiary of CSL Supply Chain
"**Director(s)**"	the director(s) of the Company
"**Golden Creation**"	Golden Creation Development Limited, a company incorporated under the laws of Hong Kong with limited liability and a direct wholly-owned subsidiary of the Company
"**Group**"	the Company and its subsidiaries
"**Hong Kong**"	Hong Kong Special Administrative Region of the PRC
"**Independent Valuer**"	Shanghai Orient Appraisal Co., Ltd.* (上海東洲資產評估有限公司), a professional valuer in the PRC engaged by the Company to prepare the Valuation Report and a third party independent of the Group and its connected persons
"**Listing Rules**"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended and modified from time to time;
"**Long Stop Date**"	the date falling on the 60th day after the effective date of the Capital Increase Agreement (or such other date as the Parties may agree in writing)
"**Parties**"	Golden Creation, CSLX and the Target Company, and each a "**Party**"

"**PRC**"	the People's Republic of China (which shall for the purpose of this announcement, exclude Hong Kong, the Macau Special Administrative Region and Taiwan)
"**RMB**"	Renminbi, the lawful currency of the PRC
"**Share(s)**"	share(s) in the share capital of the Company
"**Shareholder(s)**"	holder(s) of the Share(s)
"**Shareholders' Agreement**"	the shareholders' agreement dated 30 October 2026 entered into amongst Golden Creation, CSLX and the Target Company to regulate their respective rights and obligations in respect of the ownership and management of the Target Company
"**Stock Exchange**"	The Stock Exchange of Hong Kong Limited
"**subsidiary**" or "**subsidiaries**"	has the meaning ascribed to it under the Listing Rules; and "subsidiary" means any one of them
"**Target Company**"	Xiamen CSP Supply Chain Co., Ltd.* (廈門中遠海運港口供應鏈有限公司), a company established under the laws of the PRC
"**Transaction Documents**"	the Capital Increase Agreement, the Shareholders' Agreement, the amended and restated articles of association of the Target Company and other relevant transaction documents executed by the relevant Parties in connection with the Capital Increase;
"**Valuation**"	valuation of the market value of the entire shareholders' equity in the Target Company as at the Valuation Reference Date carried out by the Independent Valuer
"**Valuation Reference Date**"	31 December 2025, being the reference date for the purpose of the Valuation
"**Valuation Report**"	the valuation report dated 28 July 2026 prepared by the Independent Valuer in relation to the Valuation
"**%**"	per cent.

For the purposes of this announcement, the English name with an asterisk (*) is an unofficial English transliteration or translation and is for identification purposes only.

By Order of the Board
COSCO SHIPPING Ports Limited
ZHU Tao
Chairman

Hong Kong, 30 October 2026

As at the date of this announcement, the Board comprises Mr. ZHU Tao[1] (Chairman), Ms. WU Yu[1] (Managing Director), Mr. MA Xianghui[2], Mr. CHEN Shuai[2], Mr. GU Jinshan[2], Mr. LAM Yiu Kin[3], Prof. CHAN Ka Lok[3], Mr. YANG Liang Yee Philip[3] and Prof. TAM Kam Lan, Annie[3].

[1] Executive Director
[2] Non-executive Director
[3] Independent Non-executive Director