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Ferretti S.p.A.

(Incorporated under the laws of Italy as a joint-stock company with limited liability)

(Stock Code: 09638)

INSIDE INFORMATION ANNOUNCEMENT

REORGANIZATION OF THE TECHNICAL AND OPERATIONS FUNCTIONS OF THE GROUP TO ACCELERATE INNOVATION AND INDUSTRIAL EXCELLENCE

This announcement is made by Ferretti S.p.A. (the "**Company**", together with its subsidiaries, the "**Group**") pursuant to Rule 13.09(2)(a) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") and the Inside Information Provisions (as defined in the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong).

The Group continues its organizational transformation with a major restructuring of its technical and operations functions, aimed at significantly strengthening the Group's technological capabilities, accelerating product development and innovation, and further improving manufacturing excellence and product quality.

Mr. Matteo Cecada, the Company's Chief Technical & Operations Officer, will be leaving the Group. His last day with the Company will be December 1, 2026.

For this reason, the Group has decided to establish three distinct areas, each reporting directly to the Chief Executive Officer (the "**CEO**"), Mr. Stassi Anastassov:

1. Mr. Marco Ricci — Chief Manufacturing Officer, responsible for manufacturing operations, shipyards, industrial efficiency, infrastructure and purchasing;

2. Mr. Danilo Giunchi — Chief Research and Development Officer, responsible for engineering, product development, research and proprietary technology;

3. Mr. Massimiliano Amato — Chief Customer & Improvement Officer, responsible for product quality, testing, delivery quality and continuous improvement, with a strong focus on owner satisfaction.

Commenting on the reorganization, the CEO stated:

"Ferretti Group has extraordinary brands, exceptional craftsmanship and talented people. But our ambition is to become much more than the world's most admired builder of beautiful yachts. We want to lead our industry in technology, innovation, product quality and manufacturing excellence. To achieve this, we need greater specialization, clearer accountability and faster decisions. We need to develop more of our own technology, bring innovations to market faster and ensure that every yacht we deliver meets the highest expectations of our owners. Our Italian craftsmanship is our heritage. Technology and innovation must become our competitive advantage."

The CEO concluded:

"I want to thank Matteo for his many years of dedication and contribution to Ferretti Group. I wish him every success in his future professional endeavors."

The reorganization forms part of the Group's broader ambition to transform the Company from good to great, combining its iconic Italian brands with world-class technology, innovation, quality and industrial performance.

The Company wishes to clarify that a non-compete agreement is in place between the parties and that, to the best of the Company's knowledge, as of the date of this announcement, Mr. Matteo Cecada does not hold any shares in the Group.

Shareholders of the Company and potential investors are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
Ferretti S.p.A.
Mr. Stassi Anastassov
Executive Director and Chief Executive Officer

Hong Kong, November 3, 2026

As at the date of this announcement, the Board comprises Mr. Tan Ning and Mr. Stassi Anastassov as executive Directors; Ms. Zhang Xiaomei, Mr. Jin Zhao and Ms. Katarína Kohlmayer as non-executive Directors; and Mr. Patrick Sun, Ms. Federica Marchionni, Ms. Zhu Yi and Ms. Donatella Sciuto as independent non-executive Directors.