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FAST RETAILING CO., LTD.

迅銷有限公司

(Incorporated in Japan with limited liability)

(Stock Code: 6288)

CONVOCATION NOTICE OF 2026 GENERAL MEETING OF SHAREHOLDERS

The following set out the Convocation Notice of 2026 General Meeting of Shareholders of FAST RETAILING CO., LTD. (the "**Company**") to be held as detailed hereinafter, and your attendance is cordially requested.

As the Hong Kong Depositary Receipts ("**HDRs**") holders of the Company are entitled to instruct the Depositary or its nominee to attend and vote at 2026 General Meeting of Shareholders, extracted version of this Convocation Notice together with the proxy form for 2026 General Meeting of Shareholders will be sent to them in printed version by post or by electronic dissemination depending on the preference opted by HDRs holders

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, 5 November 2026

As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai, Koji Yanai and Daisuke Tsukagoshi, and the Independent Non-executive Directors are Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado, Yutaka Kyoya and Takeshi Kunibe.

Notes:

(1) This Notice is made for the holders of shares in FAST RETAILING CO., LTD. on 31 August 2026 and is translated from the Japanese Convocation Notice.

(2) The record date for determining the list of eligible Shareholders entitled to attend and vote at our ordinary general meeting of shareholders is 31 August each year under our Articles of Incorporation. Therefore our shareholders who have acquired our shares after the record date of 31 August 2026 are not entitled to attend and vote at "2026 GENERAL MEETING OF SHAREHOLDERS". HDR holders who have acquired our HDRs after the record date of 31 August 2026 are not entitled to instruct the Depositary or its nominee to attend and vote at "2026 GENERAL MEETING OF SHAREHOLDERS" under the terms of the Depositary Agreement.

CONVOCATION NOTICE
OF 2026 GENERAL MEETING OF SHAREHOLDERS

1. Date and time: Thursday, 26 November 2026 at 10:30 a.m., Japan time

2. Location: Main Conference Room, Head Office Conference Building
10717-1 Sayama, Yamaguchi City, Yamaguchi, Japan

3. Matters to be dealt with at the Meeting:

Matters for Reporting

1. Reports on the business report, consolidated financial statements and financial statements for the fiscal 2026 (1 September 2025 to 31 August 2026)
2. Results of the audit of the consolidated financial statements by the Independent Auditors and Audit & Supervisory Board for fiscal 2026 (1 September 2025 to 31 August 2026)

Matters for Resolution

Proposal 1 Election of Eleven Directors

Proposal 2 Election of One Audit & Supervisory Board Member

– End of convocation notice –

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* Please access the full Convocation Notice including the reference materials of the Convocation Notice ("THE REFERENCE MATERIALS FOR THE 2026 GENERAL MEETING OF SHAREHOLDERS", the "Business Report", the "Consolidated Financial Statements", and the "Financial Statements") on the Company's website (http://www.fastretailing.com/eng/ir/stockinfo/meeting.html).