Next Day Disclosure Return
(Equity issuer - changes in issued shares or treasury shares, share buybacks and/or on-market sales of treasury shares)

Instrument: Equity issuer

Status: New Submission

Name of Issuer: Founder Holdings Limited

Date Submitted: 09 November 2026

*Section I must be completed by a listed issuer where there has been a change in its issued shares or treasury shares which is discloseable pursuant to rule 13.25A of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Exchange**") (the **"Main Board Rules**") or rule 17.27A of the Rules Governing the Listing of Securities on GEM of the Exchange (the "**GEM Rules**").*

Section I

1. Class of shares	Ordinary shares	**Type of shares**	Not applicable	**Listed on the Exchange**	Yes
Stock code (if listed)	00418	**Description**			

A. Changes in issued shares or treasury shares

Events	**Changes in issued shares (excluding treasury shares)**		**Changes in treasury shares**	***Issue/ selling price per share (Note 4)***	**Total number of issued shares**
	Number of issued shares (excluding treasury shares)	***As a % of existing number of issued shares (excluding treasury shares) before the relevant event (Note 3)***	**Number of treasury shares**		
Opening balance as at *(Note 1)* 06 November 2026	1,153,368,993		0		1,153,368,993
1). Other (please specify) Refer to Part B **Date of changes** 09 November 2026		%			
Closing balance as at *(Notes 5 and 6)* 09 November 2026	1,153,368,993		0		1,153,368,993

B. Shares redeemed or repurchased for cancellation but not yet cancelled as at the closing balance date *(Notes 5 and 6)*						
1).	Share repurchases on 08 June 2026 but not yet cancelled **Date of changes** 08 June 2026	100,000	0.01 %		HKD	0.73
2).	Share repurchases on 9 June 2026 but not yet cancelled **Date of changes** 09 June 2026	30,000	0.002 %		HKD	0.73
3).	Share repurchases on 10 June 2026 but not yet cancelled **Date of changes** 10 June 2026	50,000	0.004 %		HKD	0.75
4).	Share repurchases on 11 June 2026 but not yet cancelled **Date of changes** 11 June 2026	50,000	0.004 %		HKD	0.74
5).	Share repurchases on 16 June 2026 but not yet cancelled **Date of changes** 16 June 2026	14,000	0.001 %		HKD	0.72
6).	Share repurchases on 17 June 2026 but not yet cancelled **Date of changes** 17 June 2026	30,000	0.002 %		HKD	0.74
7).	Share repurchases on 18 June 2026 but not yet cancelled **Date of changes** 18 June 2026	14,000	0.001 %		HKD	0.73
8).	Share repurchases on 07 July 2026 but not yet cancelled **Date of changes** 07 July 2026	54,000	0.005 %		HKD	0.69
9).	Share repurchases on 09 July 2026 but not yet cancelled **Date of changes** 09 July 2026	36,000	0.003 %		HKD	0.72
10).	Share repurchases on 10 July 2026 but not yet cancelled **Date of changes** 10 July 2026	52,000	0.005 %		HKD	0.71
11).	Share repurchases on 13 July 2026 but not yet cancelled **Date of changes** 13 July 2026	32,000	0.003 %		HKD	0.71

12).	Share repurchases on 14 July 2026 but not yet cancelled **Date of changes** 14 July 2026	40,000	0.004 %		HKD	0.69
13).	Share repurchases on 16 July 2026 but not yet cancelled **Date of changes** 16 July 2026	2,000	0.0002 %		HKD	0.7
14).	Share repurchases on 17 July 2026 but not yet cancelled **Date of changes** 17 July 2026	102,000	0.01 %		HKD	0.73
15).	Share repurchases on 20 July 2026 but not yet cancelled **Date of changes** 20 July 2026	128,000	0.01 %		HKD	0.72
16).	Share repurchases on 21 July 2026 but not yet cancelled **Date of changes** 21 July 2026	46,000	0.004 %		HKD	0.69
17).	Share repurchases on 23 July 2026 but not yet cancelled **Date of changes** 23 July 2026	200,000	0.02 %		HKD	0.67
18).	Share repurchases on 24 July 2026 but not yet cancelled **Date of changes** 24 July 2026	62,000	0.01 %		HKD	0.7
19).	Share repurchases on 2 September 2026 but not yet cancelled **Date of changes** 02 September 2026	100,000	0.01 %		HKD	0.56
20).	Share repurchases on 3 September 2026 but not yet cancelled **Date of changes** 03 September 2026	54,000	0.005 %		HKD	0.56
21).	Share repurchases on 4 September 2026 but not yet cancelled **Date of changes** 04 September 2026	50,000	0.004 %		HKD	0.58
22).	Share repurchases on 7 September 2026 but not yet cancelled **Date of changes** 07 September 2026	44,000	0.004 %		HKD	0.59
23).	Share repurchases on 8 September 2026 but not yet cancelled **Date of changes** 08 September 2026	44,000	0.004 %		HKD	0.6

24).	Share repurchases on 9 September 2026 but not yet cancelled **Date of changes** 09 September 2026	232,000	0.02 %		HKD	0.61
25).	Share repurchases on 11 September 2026 but not yet cancelled **Date of changes** 11 September 2026	330,000	0.03 %		HKD	0.61
26).	Share repurchases on 14 September 2026 but not yet cancelled **Date of changes** 14 September 2026	130,000	0.01 %		HKD	0.63
27).	Share repurchases on 15 September 2026 but not yet cancelled **Date of changes** 15 September 2026	38,000	0.003 %		HKD	0.64
28).	Share repurchases on 16 September 2026 but not yet cancelled **Date of changes** 16 September 2026	2,000	0.0002 %		HKD	0.65
29).	Share repurchases on 17 September 2026 but not yet cancelled **Date of changes** 17 September 2026	60,000	0.005 %		HKD	0.65
30).	Share repurchases on 18 September 2026 but not yet cancelled **Date of changes** 18 September 2026	410,000	0.04 %		HKD	0.65
31).	Share repurchases on 22 September 2026 but not yet cancelled **Date of changes** 22 September 2026	506,000	0.04 %		HKD	0.7
32).	Share repurchases on 24 September 2026 but not yet cancelled **Date of changes** 24 September 2026	320,000	0.03 %		HKD	0.71
33).	Share repurchases on 28 September 2026 but not yet cancelled **Date of changes** 28 September 2026	292,000	0.03 %		HKD	0.71
34).	Share repurchases on 29 September 2026 but not yet cancelled **Date of changes** 29 September 2026	1,550,000	0.13 %		HKD	0.69
35).	Share repurchases on 8 October 2026 but not yet cancelled **Date of changes** 08 October 2026	40,000	0.003 %		HKD	0.65

36).	Share repurchases on 9 October 2026 but not yet cancelled **Date of changes** 09 October 2026	4,000	0.0003 %		HKD	0.64
37).	Share repurchases on 14 October 2026 but not yet cancelled **Date of changes** 14 October 2026	2,000	0.0002 %		HKD	0.65
38).	Share repurchases on 16 October 2026 but not yet cancelled **Date of changes** 16 October 2026	268,000	0.02 %		HKD	0.65
39).	Share repurchases on 20 October 2026 but not yet cancelled **Date of changes** 20 October 2026	204,000	0.02 %		HKD	0.65
40).	Share repurchases on 21 October 2026 but not yet cancelled **Date of changes** 21 October 2026	4,000	0.0003 %		HKD	0.63
41).	Share repurchases on 22 October 2026 but not yet cancelled **Date of changes** 22 October 2026	100,000	0.01 %		HKD	0.64
42).	Share repurchases on 26 October 2026 but not yet cancelled **Date of changes** 26 October 2026	64,000	0.01 %		HKD	0.65
43).	Share repurchases on 27 October 2026 but not yet cancelled **Date of changes** 27 October 2026	18,000	0.002 %		HKD	0.64
44).	Share repurchases on 28 October 2026 but not yet cancelled **Date of changes** 28 October 2026	400,000	0.03 %		HKD	0.64
45).	Share repurchases on 30 October 2026 but not yet cancelled **Date of changes** 30 October 2026	2,000	0.0002 %		HKD	0.6
46).	Share repurchases on 2 November 2026 but not yet cancelled **Date of changes** 02 November 2026	14,000	0.001 %		HKD	0.63
47).	Share repurchases on 5 November 2026 but not yet cancelled **Date of changes** 05 November 2026	50,000	0.004 %		HKD	0.62

48).	Share repurchases on 6 November 2026 but not yet cancelled **Date of changes** 06 November 2026	8,000	0.0007 %		HKD 0.62	
49).	Share repurchases on 9 November 2026 but not yet cancelled **Date of changes** 09 November 2026	62,000	0.005 %		HKD 0.63	

Confirmation Not applicable

Notes to Section I:

1. *Please insert the closing balance date of the last Next Day Disclosure Return published pursuant to Main Board Rule 13.25A / GEM Rule 17.27A or Monthly Return pursuant to Main Board Rule 13.25B / GEM Rule 17.27B, whichever is the later.*

2. *Please set out all changes in issued shares or treasury shares requiring disclosure pursuant to Main Board Rule 13.25A / GEM Rule 17.27A together with the relevant dates of changes. Each category will need to be disclosed individually with sufficient information to enable the user to identify the relevant category in the listed issuer's Monthly Return. For example, multiple issues of shares as a result of multiple exercises of share options under the same share option scheme or of multiple conversions under the same convertible note must be aggregated and disclosed as one category. However, if the issues resulted from exercises of share options under 2 share option schemes or conversions of 2 convertible notes, these must be disclosed as 2 separate categories.*

3. *The percentage change in the number of issued shares (excluding treasury shares) of the listed issuer is to be calculated by reference to the opening balance of the number of issued shares (excluding treasury shares) being disclosed in this Next Day Disclosure Return.*

4. *In the case of a share repurchase or redemption, the "issue/ selling price per share" shall be construed as "repurchase price per share" or "redemption price per share".*

   Where shares have been issued/ sold/ repurchased/ redeemed at more than one price per share, a volume-weighted average price per share should be given.

5. *The closing balance date is the date of the last relevant event being disclosed.*

6. *For repurchase or redemption of shares, disclosure is required when the relevant event has occurred (subject to the provisions of Main Board Rules 10.06(4)(a), 13.25A and 13.31 / GEM Rules 13.13(1), 17.27A and 17.35), even if the repurchased or redeemed shares have not yet been cancelled.*

   If repurchased or redeemed shares are to be cancelled upon settlement of such repurchase or redemption after the closing balance date, they shall remain part of the issued shares as at the closing balance date in Part A. Details of these repurchased or redeemed shares shall be disclosed in Part B.

7. *Items (i) to (viii) are suggested forms of confirmation. The listed issuer may amend the item(s) that is/are not applicable to meet individual cases.*

8. *"Identical" means in this context:*
   - *the securities are of the same nominal value with the same amount called up or paid up;*
   - *they are entitled to dividend/interest at the same rate and for the same period, so that at the next ensuing distribution, the dividend/interest payable per unit will amount to exactly the same sum (gross and net); and*
   - *they carry the same rights as to unrestricted transfer, attendance and voting at meetings and rank pari passu in all other respects.*

Section II must also be completed by a listed issuer where it has made a repurchase of shares which is discloseable under Main Board Rule 10.06(4)(a) / GEM Rule 13.13(1).

Repurchase report

Section II					
1. Class of shares	Ordinary shares	**Type of shares**	Not applicable	**Listed on the Exchange**	Yes
Stock code (if listed)	00418	**Description**			

A. Repurchase report

	Trading date	**Number of shares repurchased**	**Method of repurchase *(Note 1)***	**Repurchase price per share or highest repurchase price per share $**	**Lowest repurchase price per share $**	**Aggregate price paid $**
1).	09 November 2026	62,000	On the Exchange	HKD 0.65	HKD 0.595	HKD 39,120

Total number of shares repurchased	62,000	**Aggregate price paid $**	HKD 39,120
Number of shares repurchased for cancellation	62,000		
Number of shares repurchased for holding as treasury shares			

B. Additional information for issuer who has a primary listing on the Exchange

1).	**Date of the resolution granting the repurchase mandate**		28 May 2026
2).	**Total number of shares which the issuer is authorised to repurchase under the repurchase mandate**		115,526,099
3).	**Number of shares repurchased on the Exchange or another stock exchange under the repurchase mandate**	**(a)**	6,444,000
4).	**As a % of number of issued shares (excluding treasury shares) as at the date of the resolution granting the repurchase mandate** *(a) x 100 / number of issued shares (excluding treasury shares) as at the date of the resolution granting the repurchase mandate*		0.56 %
5).	**Moratorium period for any issue of new shares, or sale or transfer of treasury shares after the share repurchase(s) set out in Part A *(Note 2)***	**Up to**	09 December 2026

We hereby confirm that the repurchases made on the Exchange set out in Part A above were made in accordance with the Main Board Rules / GEM Rules and that there have been no material changes to the particulars contained in the Explanatory Statement dated 16 April 2026 which has been filed with the Exchange.

Notes to Section II:

1. Please state whether the repurchase was made on the Exchange, on another stock exchange (stating the name of the exchange), by private arrangement or by general offer.

2. Subject to the carve-out set out in Main Board Rule 10.06(3)(a)/ GEM Rule 13.12, an issuer may not (i) make a new issue of shares, or a sale or transfer of any treasury shares; or (ii) announce a proposed new issue of shares, or a sale or transfer of any treasury shares, for a period of 30 days after any purchase by it of shares, whether on the Exchange or otherwise, without the prior approval of the Exchange.

Section III must also be completed by a listed issuer where it has made a sale of treasury shares on the Exchange or any other stock exchange on which the issuer is listed which is discloseable under Main Board Rule 10.06B / GEM Rule 13.14B.

Report of on-market sale of treasury shares Not applicable

Submitted by: Cheang Yee Wah Eva
(Name)

Title: Company Secretary
(Director, Secretary or other Duly Authorised Officer)