中國工商銀行股份有限公司

# INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

**(a joint stock limited company incorporated in the People's Republic of China with limited liability)**

**Stock Code: 1398**

## Proxy Form for the Third Extraordinary Shareholders' Meeting of 2026 to be Held on 27 November 2026

I/We (Note 1) _____

of _____,

being the registered holder(s) of _____ (Note 2) H shares of RMB1.00 each in the capital of Industrial and Commercial Bank of China Limited (the "**Bank**"), hereby appoint the **Chairman of the meeting** or (Note 3) _____

of _____

to act as my/our proxy to attend and vote for me/us and on my/our behalf at the Third Extraordinary Shareholders' Meeting of 2026 (the "**ESM**") of the Bank to be held at Head Office of Industrial and Commercial Bank of China Limited, 55 Fuxingmennei Avenue, Xicheng District, Beijing, PRC on Friday, 27 November 2026 at 2:50 p.m. or any adjournment thereof, for the purpose of considering and if thought fit, passing the resolutions set out in the notice convening the ESM, and voting on behalf of me/us under my/our names as indicated below (Note 4) on the resolutions to be proposed at the ESM and any of its adjournment.

Unless otherwise indicated, capitalised terms used herein shall have the same meanings as those defined in the circular of the Bank dated 9 November 2026.

| | **Ordinary Resolution** | **For** (Note 4) | **Against** (Note 4) | **Abstained** (Note 4) |
|---|---|---|---|---|
| 1. | Proposal on the Election of Ms. Zhou Ji as Non-executive Director of ICBC | | | |
| | **Special Resolutions** | **For** (Note 4) | **Against** (Note 4) | **Abstained** (Note 4) |
| 2. | Proposal on the Issuance of Capital Instruments and Total Loss-Absorbing Capacity Eligible Non-Capital Debt Instruments | | | |
| 3. | Proposal on the Group's Financial Bond Issuance Plan for 2027 | | | |

Dated _____ Shareholder's Signature (Note 5) _____

*Notes:*

Important: You should first read the circular of the Bank dated 9 November 2026 before appointing a proxy.

1. Please insert full name(s) and address as registered in the register of members in **BLOCK CAPITALS**.
2. Please insert the number of shares registered in your name(s) relating to this proxy form. If no number is inserted, this proxy form will be deemed to relate to all shares registered in your name(s).
3. If a proxy other than the Chairman of the meeting is preferred, cross out the words "**the Chairman of the meeting** or" and insert the full name and address of the proxy (or proxies) desired in the space provided. If you are a Shareholder of the Bank who is entitled to attend and vote at the ESM convened by the aforementioned notice, you are entitled to appoint one or more proxies to attend and vote on your behalf. A proxy need not be a Shareholder of the Bank. **ANY CHANGES TO THIS PROXY FORM SHOULD BE INITIALLED BY THE PERSON WHO SIGNS IT.**
4. **IMPORTANT: IF YOU WISH TO VOTE FOR A RESOLUTION, PLEASE TICK THE APPROPRIATE BOX MARKED "FOR". IF YOU WISH TO VOTE AGAINST A RESOLUTION, TICK THE BOX MARKED "AGAINST". IF YOU WISH TO VOTE ABSTAINED FROM THE RESOLUTION, TICK THE BOX MARKED "ABSTAINED".** If no direction is given, the proxy will be entitled to vote or abstain as she/he thinks fit. Your proxy will also be entitled to vote at her/his discretion on any resolution properly put to the ESM other than those referred to in the notice convening the ESM.
5. This proxy form must be signed by you, or your attorney duly authorised in writing or, if you are a corporation, must either be executed under the common seal or under the hand of a director or duly authorised attorney(s). If this proxy form is signed by an attorney of a Shareholder, the power of attorney or other authority (if any) under which it is signed must be notarised.
6. In the case of joint holders of any share, any one of such persons may vote at the ESM, either personally or by proxy, on such share as if she/he were solely entitled thereto; but if more than one of such joint holders are present at the ESM whether attending in person or by proxy, the vote of the person, whose name stands first on the register of members of the Bank on such share (in person or by proxy) shall be accepted to the exclusion of the vote(s) of the other joint holder(s).
7. To be valid, this proxy form together with the power of attorney or other authorisation document (if any) must be deposited at the H share registrar of the Bank by hand, by post or by fax not less than 24 hours before the time fixed for the holding of the ESM or any adjournment thereof (as the case may be). Completion and delivery of this proxy form will not preclude Shareholders from attending and voting at the ESM if she/he so wishes. In such event, the instrument appointing a proxy shall be deemed to be revoked. The H share registrar of the Bank is Computershare Hong Kong Investor Services Limited, whose address is at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong (Tel: (852) 2862 8555, Fax: (852) 2865 0990).
8. Identification documents must be shown by Shareholder(s) or proxies to attend the ESM.