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FUTURE MACHINE LIMITED
未來機器有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1401)

CHANGE OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND COMPOSITION OF BOARD COMMITTEES

RESIGNATION OF INDEPENDENT NON-EXECUTIVE DIRECTOR

The board (the "**Board**") of directors ("**Director(s)**") of Future Machine Limited (the "**Company**") hereby announces that, with effect from 10 November 2026, Ms. WANG Huihui ("**Ms. WANG**") resigned as an independent non-executive Director, a member of the Company's remuneration committee and a member of the Company's nomination committee as she wished to devote more time to her personal and other business commitments.

Ms. WANG has confirmed that she has no disagreement with the Board and there is no other matter in connection with her resignation that needs to be brought to the attention of the shareholders of the Company.

The Board would like to take this opportunity to express its gratitude to Ms. WANG for her valuable contribution to the Company during her tenure of service.

APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR

The Board further announces that Ms. ZHENG Jinying ("**Ms. ZHENG**") has been appointed as an independent non-executive Director of the Company, a member of the Company's remuneration committee and a member of the Company's nomination committee with effect from 10 November 2026. Ms. ZHENG, aged 48, holds a Master of Business Administration degree from Beijing Jiaotong University and a Bachelor of Management (Accounting) degree from Shenzhen University.

Ms. ZHENG has over 25 years of experience in finance, corporate management and business operations. She has held various senior finance, credit control, and operations management positions in fast-growing leading private enterprises across various industries, state-owned enterprise groups and a company listed on the Shenzhen Stock Exchange. Ms. ZHENG has extensive practical experience in equity structure design, financial transformation, tax planning, treasury management, initial public offerings, cost optimisation and efficiency enhancement, investment decision-making, and mergers and acquisitions integration, with industry exposure spanning printing and publishing, logistics, supply chain and technology. Ms. ZHENG also has substantial experience in building and managing finance and operations management teams, and developing corporate finance functions.

From 2000 to 2011, Ms. ZHENG served as Finance Manager of C&C Joint Printing Co., (H.K.) Ltd. From 2011 to 2019, she held various senior finance positions within SF Group, including Head of Finance Settlement at the group headquarters, Chief Financial Officer of the cold-chain logistics business and Regional Head of Finance. From 2020 to 2021, she served as the Chief Financial Officer of Shenzhen Tongyi Industry Co., Ltd. (300538.SZ). From 2022 to 2023, she served as Head of Business Improvement of the Express and Freight Business Unit of JD Logistics' headquarters. Since 2023, she has been the founder of Octastract Consulting Co., Ltd. and has served as Senior Financial Consultant and Senior Strategic Consultant to a number of enterprises in the semiconductor, technology, new materials and logistics industries. She also served as an Industry Advisor at Guangdong University of Science and Technology.

Pursuant to the letter of appointment issued by the Company to Ms. ZHENG, her initial term of office is three years commencing from 10 November 2026 or until the third annual general meeting of the Company held after the date of her appointment, whichever is earlier. She is also subject to retirement by rotation and re-election in accordance with the articles of association of the Company. According to the terms of Ms. ZHENG's letter of appointment, Ms. ZHENG is entitled to receive an annual director's fee of HK$120,000, which has been recommended by the remuneration committee and approved by the Board with reference to her qualifications, experience and responsibilities with the Company, and the market rate for the position.

As at the date of this announcement, save as disclosed above, Ms. ZHENG (i) does not hold any other position with the Company or other members of the Group; (ii) has not held any directorship in any public company the securities of which are listed on any securities market in Hong Kong or overseas during the three years immediately preceding the date of this announcement; (iii) does not have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company (as defined in the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**")); and (iv) does not have any interest in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

Ms. ZHENG has confirmed that (i) she has satisfied all the criteria for independence set out in Rule 3.13 of the Listing Rules, (ii) she had no past or present financial or other interest in the business of the Group or any connection with any core connected persons (as defined in the Listing Rules) of the Company, and (iii) there are no other factors that may affect her independence at the time of her appointment.

There is no information which is discloseable nor has Ms. ZHENG been involved in any of the matters required to be disclosed pursuant to any of the requirements of the provisions under paragraphs 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. The Board is not aware of any other matters which need to be brought to the attention of the shareholders of the Company.

The Board would like to take this opportunity to express its warmest welcome to Ms. ZHENG.

By Order of the Board
Future Machine Limited
Mr. LI Chengjun
Chairman and Executive Director

Hong Kong, 10 November 2026

As at the date of this announcement, the executive Directors are Mr. LI Chengjun, Mr. XIONG Bin, Mr. WEN Chuanchuan, Mr. GUO Qinglin, Mr. HE Wenyuan and Mr. CHAN Hoi Shu, and the independent non-executive Directors are Mr. HUNG Wai Man, Mr. WONG Kwan Kit, Mr. LU Brian Yong Chen and Ms. ZHENG Jinying.