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FAST RETAILING CO., LTD.

迅銷有限公司

(Incorporated in Japan with limited liability)

(Stock Code: 6288)

VOLUNTARY ANNOUNCEMENT

Reference is made to the Convocation Notice of 2026 General Meeting of Shareholders dated 5 November 2026. Please refer to the attached "Notice of Resolution of 2026 General Meeting of Shareholders" of the Company issued on the website of the Company today.

By order of the Board
FAST RETAILING CO., LTD.
Shea Yee Man
Company Secretary

Japan, 27 November 2026

As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai, Koji Yanai and Daisuke Tsukagoshi, and the Independent Non-executive Directors are Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado, Yutaka Kyoya and Takeshi Kunibe.

Note:

(1) This Notice is made for the holders of shares in FAST RETAILING CO., LTD. on 31 August 2026 and is translated from the Japanese Notice of Resolution.

(2) The record date for determining the list of eligible Shareholders entitled to attend and vote at our ordinary general meeting of shareholders is 31 August each year under our Articles of Incorporation. Therefore our shareholders who have acquired our shares after the record date of 31 August 2026 are not entitled to attend and vote at "2026 GENERAL MEETING OF SHAREHOLDERS". HDR holders who have acquired our HDRs after the record date of 31 August 2026 are not entitled to instruct the Depositary or its nominee to attend and vote at "2026 GENERAL MEETING OF SHAREHOLDERS" under the terms of the Depositary Agreement.

Securities Code: 9983
26 November 2026
Tadashi Yanai
Chairman, President and Chief Executive Officer

FAST RETAILING CO., LTD.
10717-1 Sayama, Yamaguchi City, Yamaguchi
754-0894, Japan

NOTICE OF RESOLUTION OF 2026 GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders,

Please note that at 2026 General Meeting of Shareholders of FAST RETAILING CO., LTD. (the "Company") held today, reports were made, and resolutions were adopted as described below.

Matters for Reporting

1. Reports on the business report, consolidated financial statements and financial statements for the fiscal 2026 (1 September 2025 to 31 August 2026)

2. Results of the audit of the consolidated financial statements by the Independent Auditors and Audit & Supervisory Board for fiscal 2026 (1 September 2025 to 31 August 2026)

The particulars of the above were reported.

Matters for Resolution

Proposal 1: Election of Eleven Directors
The proposal was approved and adopted as proposed. Tadashi Yanai, Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll, Joji Kurumado, Yutaka Kyoya, Takeshi Kunibe, Takeshi Okazaki, Kazumi Yanai, Koji Yanai and Daisuke Tsukagoshi, eleven directors in total, were elected and each of them assumed the office.

Proposal 2: Election of One Audit & Supervisory Board Member
The proposal was approved and adopted as proposed. Mr. Isao Ohno, one Audit & Supervisory Board member, was elected and assumed the office.

The President of the Company was elected at the Board of Directors meeting held after the General Meeting of Shareholders and he assumed the office.

Chairman, President and Chief Executive Officer Tadashi Yanai

- End of Notice of Resolution -